

The Board of Trustees of The University of North Carolina at Chapel Hill met in Special Session in the Faculty Lounge of the Morehead Building on September 7, 1995. Chairman Armfield called the meeting to order at 3:00 p.m.

Roll Call

Members present: William J. Armfield, IV., Chairman
William R. Jordan, Vice Chairman
Anne W. Cates, Secretary
Angela R. Bryant
J. Calvin Cunningham, III.
David E. Pardue, Jr.
Cressie H. Thigpen, Jr.
Richard Y. Stevens
David J. Whichard, II
Annette Fairless Wood

Members absent: Walter R. Davis
James E. S. Hynes
Charles A. Sanders

Chairman Armfield introduced the topic of this meeting as the proposed tuition increase and stated that this would be an opinion gathering session and not a debate. He introduced Chancellor Hooker.

Chancellor Hooker stated that the Legislature has given the Board the authority to raise tuition for undergraduate and graduate students up to \$400 per student and the issue the Board is facing is whether to do that. He stated that in his opinion there were strong considerations in favor of the tuition increase and strong considerations against it. The argument in favor is that the University needs the money in order to sustain the quality of faculty, and it is the quality of the faculty ultimately that is the primary determinant to the quality of the institution. The legislation has provided a mechanism for insuring that the University can hold present financial aid recipients harmless

and that is a consideration in favor of the increase. Students currently on financial aid would not be damaged. Another consideration is that UNC-CH is by far the lowest tuition flagship in the country and even if the tuition were increased by the full amount that is authorized, it would still be the second or third from the bottom. The argument against the increase is that it sets a dangerous precedent. This state has prided itself since the founding of the University on making higher education affordable to all the citizens of the state. He said that he would not have been able to go to a private institution and that public education was essential to him and many of his friends and acquaintances in his days at Chapel Hill. He stated that for the University to enact this tuition increase to fund salaries creates the possibility that there will be, in the future, a tendency on the part of the Legislature when asked for money to suggest a tuition increase again. He stated that this would be the horrible outcome of raising tuition at this time.

Chancellor Hooker closed by saying that he could see arguments in favor and arguments against the tuition increase. He stated that in the *US News and World Report* rankings today, UNC-CH is fourth among public universities, Virginia is first, Michigan, second, Berkeley, third, and UCLA, fifth. He stated that UNC-CH would like to be first and the question is how to get there. UNC-CH will not be there unless there is adequate compensation for the faculty. The tuition here is between one third and 40% of the average of the institutions that are ahead of us in the rankings. He said he certainly would not want to have the tuition that Virginia has, which is something like 2.8 times of our tuition. He said he would not be willing to gauge the students to build quality if that's the only way.

Chairman Armfield introduced UNC System President, C. D. Spangler, Jr.

President Spangler spoke in opposition to the proposed tuition increase. (A copy of his remarks is attached.)

Mr. Cunningham introduced the following students: Kim Miller, President of the Graduate Professional and Student Federation, Gizelle Lancaster, John Dervin, and Aaron Nelson. Ms. Miller, Ms. Lancaster, and Mr. Dervin made remarks opposing the tuition increase. Mr. Nelson stated that he was not opposed to the tuition increase, but expressed concerns as to how and when it should be implemented.

Professor Jane Brown chair of the Faculty spoke in favor of the tuition. She stated that the Executive Committee of the Faculty Council and the Chancellor's Advisory Committee have unanimously endorsed the proposal. She stated that they had decided to seize the opportunity to raise faculty salaries and maintain the reputation as one of the best universities in the country. She expressed concern that the proposal would set a precedent that would let the State shirk its responsibility to fund higher education. She said she was concerned that the State did not see fit to give all state employees, including staff, adequate raises. She stated that the University was losing some of the best faculty to other schools and that raises would help address this problem. (A copy of Professor Brown's remarks is attached.)

Professor Brown introduced Professor Dick Soloway, chair of the History Department.

Professor Soloway stated that the History Department is ranked fifth in the nation and talked about the loss of faculty members to other schools for

UNC-CH Board of Trustees
Special Meeting
September 7, 1995

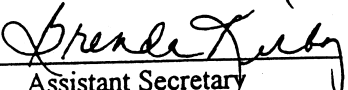
higher pay. He characterized UNC as a "raidable" University because of its faculty salaries. He stated that the Legislature is providing for critical salary catch up funds in this proposal. He closed by saying that unless this opportunity is taken, the chances recede each week.

Chairman Armfield introduced Dr. Joe Hewitt, Director of the Academic Affairs Library.

Dr. Joe Hewitt spoke on behalf of the library benefits. He stated that the support of the library should be addressed by the general revenues, but without that support, it could be partially addressed by the tuition increase. He stated that you could not have a great university without a great library. He cited examples of the enormous increase in the price of journals over the past 10 years.

Ms. Eleanor Morris, Director of Financial Aid, answered questions from the Board regarding Financial Aid.

There being no other questions or comments regarding the proposed tuition increase, the meeting adjourned at 4:45 p.m.


Assistant Secretary