A CRITIQUE OF THE ELITIST THEORY OF DEMOCRACY

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During the last thirty years, there have been numerous attempts to revise or reconstitute the "classical" theory of democracy: the familiar doctrine of popular rule, patterned after the New England town meeting, which asserts that public policy should result from extensive, informed discussion and debate.1 By extending general participation in decision-making the classical theorists hoped to increase the citizen's awareness of his moral and social responsibilities, reduce the danger of tyranny, and improve the quality of government. Public officials, acting as agents of the public at large, would then carry out the broad policies decided upon by majority vote in popular assemblies.

Although it is seldom made clear just which of the classical democratic theorists is being referred to, contemporary criticism has focused primarily on the descriptive elements of the theory, on its basic conceptions of citizenship, representation and decision-making.2 The concept of an active, informed, democratic citizenry, the most distinctive feature of the traditional theory, is the principal object of attack. On empirical grounds it is argued that very few such people can be found in Western societies. Public policy is not the expression of the common good as conceived of by the citizenry after widespread discussion and compromise. This description of policy making is held to be dangerously naive because it overlooks the role of demagogic leadership, mass psychology, group coercion, and the influence of those who control concentrated economic power. In short, classical democratic theory is held to be unrealistic; first because it employs conceptions of the nature of man and the operation of society which are utopian, and second because it does not provide adequate, operational definitions of its key concepts.

Since contemporary scholars have found the classical theory of democracy inadequate, a "revisionist" movement has developed, much as it has among contemporary Marxists, seeking to reconstitute the theory and bring it into closer correspondence with the latest findings of empirical research. One major restatement, called the "elitist theory of democracy"

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by Seymour Martin Lipset, is now employed in many contemporary books and articles on American politics and political behavior and is fast becoming part of the conventional wisdom of political science.

The adequacy of the elitist theory of democracy, both as a set of political norms and as a guide to empirical research, is open to serious question. It has two major shortcomings: first, in their quest for realism, the revisionists have fundamentally changed the normative significance of democracy, rendering it a more conservative doctrine in the process; second, the general acceptance of the elitist theory by contemporary political scientists has led them to neglect almost completely some profoundly important developments in American society.

I. NORMATIVE IMPLICATIONS OF THE ELITIST THEORY

At the heart of the elitist theory is a clear presumption of the average citizen's inadequacies. As a consequence, democratic systems must rely on the wisdom, loyalty and skill of their political leaders, not on the population at large. The political system is divided into two groups: the elite, or the "political entrepreneurs," who possess ideological commitments and manipulative skills; and the citizens at large, the masses, or the "apolitical clay" of the system, a much larger class of passive, inert followers who have little knowledge of public affairs and even less interest. The factor that distinguishes democratic and authoritarian systems, according to this view, is the provision for limited, peaceful competition among members of the elite for the formal positions of leadership within the system. As Joseph Schumpeter summarized the theory; "the democratic method is that institutional arrangement for arriving at political decisions in which individuals acquire the power to decide by means of a competitive struggle for the people's vote."

Democracy is thus conceived primarily in procedural terms; it is seen as a method of making decisions which insures efficiency in administration and policy making and yet requires some measure of responsiveness to popular opinion on the part of the ruling elites. The average citizen still has some measure of effective political power under this system, even though he does not initiate policy, because of his right to vote (if he chooses) in regularly scheduled elections. The political leaders, in an effort to gain support at the polls, will shape public policy to fit the citizens' desires. By anticipating public reaction the elite grants the citizenry a form of indirect access to public policy making, without the creation of any kind of formal institutions and even in the absence of any direct communication. "A few citizens who are non-voters, and who for some reason have no influential contact with voters, have no indirect influence. Most citizens, however, possess a moderate degree of indirect influence, for elected officials keep the real or imagined preferences of constituents constantly in mind in deciding what policies to adopt or reject."

An ambiguity is created here because obviously leaders sometimes create opinions as well as respond to them, but since the leaders are constantly being challenged by rivals seeking to gain the allegiance of the masses it is assumed that the individual citizen will receive information from several conflicting sources, making it extremely difficult for any one group to "engineer consent" by manipulating public opinion. As Lipset puts it: "Representation is neither simply a means of political adjustment to social pressures nor an instrument of manipulation. It involves both functions, since the purpose of representation is to locate the combinations of relationships between parties and social bases which make possible the operation of efficient government."

There has been extensive research and speculation about the prerequisites for a democratic system of this kind. There is general agreement that a well developed social pluralism and an extensive system of voluntary groups or associations is needed, along with a prevailing sense of psychological security, widespread education and limited disparities of wealth. There must be no arbitrary barriers to political participation, and "enough people must participate in the governmental process so that political leaders compete for the support of a large and more or less representative cross section of the population."

Elitist theory departs markedly from the classical tradition at this point. Traditionally it was assumed that the most important prerequisite for a stable democracy was general agreement among the politically active (those who vote) on certain fundamental policies and basic

4 The phrase is Dahl's in Who Governs?, p. 227.
5 Ibid., p. 225.
6 Schumpeter, op. cit., p. 269.
8 Lipset, Introduction to Michel's, op. cit., p. 34.
values, and widespread acceptance of democratic procedures and restraints on political activity. Political leaders would not violate the basic consensus, or "democratic mold," if they wished to be successful in gaining their objectives, because once these fundamental restraints were broken the otherwise passive public would become aroused and would organize against the offending leaders. Elitist theorists argue instead that agreement on democratic values among the "intervening structure of elites," the very elements which had been seen earlier as potential threats to democracy, is the main bulwark against a breakdown in constitutionalism. Writing in 1959 David Truman discards his notion of "potential groups," a variation of the traditional doctrine of consensus, and calls instead for a "consensus of elites," a determination on the part of the leaders of political parties, labor unions, trade associations and other voluntary associations to defend the fundamental procedures of democracy in order to protect their own positions and the basic structure of society itself from the threat of an irresponsible demagogue.10 V. O. Key, in his Public Opinion and the American Democracy, concludes that "the critical element for the health of a democratic order consists in the beliefs, standards, and competence of those who constitute the influential, the opinion-leaders, the political activists in the order."11 Similarly, Robert Dahl concludes in his study of New Haven that the skillful, active political leaders in the system are the true democratic "legitimists."12 Since democratic procedures regulate their conflicts and protect their privileged positions in the system the leaders can be counted on to defend the democratic creed even if a majority of the voters might prefer some other set of procedures.13

It has also been suggested by several elitist theorists that democracies have good reason to fear increased political participation. They argue that a successful (that is, stable) democratic system depends on widespread apathy and general political incompetence.14 The ideal of democratic participation is thus transformed into a "noble lie" designed chiefly to insure a sense of responsibility among political leaders. As Lester Milbrath puts it:

... it is important to continue moral admonishment for citizens to become active in politics, not because we want or expect great masses of them to become active, but rather because the admonishment helps keep the system open and sustains a belief in the right of all to participate, which is an important norm governing the behavior of political elites.15

If the uninformed masses participate in large numbers, democratic self-restraint will break down and peaceful competition among the elites, the central element in the elitist theory, will become impossible.

The principal aim of the critics whose views

Truman, Key and Dahl seem to rely most heavily on Samuel Stouffer, Communism, Conformity, and Civil Liberties (New York, 1955), a study based on national opinion surveys which was concerned with only one issue (McCarthyism) and did not investigate the relationship between the expressed opinions of its subjects and their behavior under stress; and James Prothro and Charles Grigg, "Fundamental Principles of Democracy: Bases of Agreement and Disagreement," Journal of Politics, 22 (1960), 276-294, a study of attitudes in two small cities. More recently, however, Herbert McClosky has produced more convincing data in his "Consensus and Ideology in American Politics," this Review, 58 (1964), 361-382. On page 377 McClosky concludes that widespread agreement on procedural norms is not a prerequisite to the success of a democratic system: "Consensus may strengthen democratic viability, but its absence in an otherwise stable society need not be fatal, or even particularly damaging." McClosky's conclusions are called into question by data presented by Samuel Eldersveld, Political Parties: A Behavioral Analysis (Chicago, 1964), pp. 183-219; and Edmond Constantini, "Intra-party Attitude Conflict: Democratic Party Leadership in California," Western Political Quarterly, 16 (1963), 956-972.


12 Dahl's position on this issue seems to have undergone a transformation somewhat similar to Truman's. Compare Dahl and Lindblom, op. cit., Chapter 11 with Dahl, Who Governs?, Books IV, V, VI.

13 Dahl, Who Governs?, pp. 311-325. It is important to note that these conclusions about the crucial function of an elite consensus in democracy were based on little empirical evidence.


15 Milbrath, op. cit., p. 152.
we are examining has been to make the theory of democracy more realistic, to bring it into closer correspondence with empirical reality. They are convinced that the classical theory does not account for "much of the real machinery" by which the system operates, and they have expressed concern about the possible spread among Americans of either unwarranted anxiety or cynical disillusionment over the condition of democracy. But it is difficult to transform a utopian theory into a realistic account of political behavior without changing the theory's normative foundations. By revising the theory to bring it into closer correspondence with reality, the elitist theorists have transformed democracy from a radical into a conservative political doctrine, stripping away its distinctive emphasis on popular political activity so that it no longer serves as a set of ideals toward which society ought to be striving.17

The most distinctive feature, and the principal orienting value, of classical democratic theory was its emphasis on individual participation in the development of public policy. By taking part in the affairs of his society the citizen would gain in knowledge and understanding, develop a deeper sense of social responsibility, and broaden his perspective beyond the narrow confines of his private life. Although the classical theorists accepted the basic framework of Lockean democracy, with its emphasis on limited government, they were not primarily concerned with the policies which might be produced in a democracy; above all else they were concerned with human development, the opportunities which existed in political activity to realize the untapped potentials of men and to create the foundations of a genuine human community. In the words of John Stuart Mill:

... the most important point of excellence which any form of government can possess is to promote the virtue and intelligence of the people themselves. The first question in respect to any political institutions is how far they tend to foster in the members of the community the various desirable qualities, ... moral, intellectual, and active.18

In the elitist version of the theory, however, emphasis has shifted to the needs and functions of the system as a whole; there is no longer a direct concern with human development. The central question is not how to design a political system which stimulates greater individual participation and enhances the moral development of its citizens, but how "to combine a substantial degree of popular participation with a system of power capable of governing effectively and coherently?"19

The elitist theory allows the citizen only a passive role as an object of political activity; he exerts influence on policy making only by rendering judgements after the fact in national elections. The safety of contemporary democracy lies in the high-minded sense of responsibility of its leaders, the only elements of society who are actively striving to discover and implement the common good. The citizens are left to "judge a world they never made, and thus to become a genteel counter-part of the mobs which sporadically unseat aristocratic governments in eighteenth- and nineteenth-century Europe.20

The contemporary version of democratic theory has, it seems, lost much of the vital force, the radical thrust of the classical theory. The elitist theorists, in trying to develop a

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theory which takes account of the way the political system actually operates, have changed the principal orienting values of democracy. The heart of the classical theory was its justification of broad participation in the public affairs of the community; the aim was the production of citizens who were capable enough and responsible enough to play this role. The classical theory was not meant to describe any existing system of government; it was an outline, a set of prescriptions for the ideal polity which men should strive to create. The elitist theorists, in their quest for realism, have changed this distinctive prescriptive element in democratic theory; they have substituted stability and efficiency as the prime goals of democracy. If these revisions are accepted, the danger arises that in striving to develop more reliable explanations of political behavior, political scientists will also become sophisticated apologists for the existing political order. Robert Lane, in concluding his study of the political ideologies of fifteen “common men” in an Eastern city, observes that they lack a utopian vision, a well-defined sense of social justice that would allow them to stand in judgment on their society and its institutions. To some degree, the “men of Eastport” share this disability with much of the American academic elite.

II. THE ELITIST THEORY AS A GUIDE FOR RESEARCH

The shortcomings of the elitist theory are not confined to its normative implications. Serious questions also arise concerning its descriptive accuracy and its utility as a guide to empirical research. The most unsatisfactory element in the theory is its concept of the passive, apolitical, common man who pays allegiance to his governors and to the sideshow of politics while remaining primarily concerned with his private life, evenings of television with his family, or the demands of his job. Occasionally, when the average citizen finds his primary goals threatened by the actions or inactions of government, he may strive vigorously to influence the course of public policy, but “Homo Civicus” as Dahl calls him, “is not, by nature, a political animal.”

It was the acceptance of this concept that led the elitist theorists to reject the traditional notion of consensus. It became implausible to argue that the citizenry is watchful and jealous of the great democratic values while at the same time suggesting that they are uninvolved, uninformed and apathetic. Widespread apathy also is said to contribute to democratic stability by insuring that the disagreements that arise during campaigns and elections will not involve large numbers of people or plunge the society into violent disorders or civil war.

No one can deny that there is widespread political apathy among many sectors of the American public. But it is important to ask why this is so and not simply to explain how this phenomenon contributes to the smooth functioning of the system. Of course, the citizens’ passivity might stem from their satisfaction with the operation of the political system, and thus they would naturally become aroused only if they perceived a threat to the system. Dahl, for one, argues that the political system operates largely through “inertia,” tradition or habitual responses. It remains stable because only a few “key” issues are the objects of controversy at any one time, the rest of public policy having been settled and established in past controversies which are now all but forgotten. Similarly, Nelson Polsby argues that it is fallacious to assume that the quiescent citizens in a community, especially those in the lower income groups, have grievances unless they actually express them. To do so is to arbitrarily assign “upper- and middle-class values to all actors in the community.”

But it is hard to believe, in these days of protest demonstrations, of Black Muslims and the Deacons of Defense and Justice, that the mood of cynical apathy toward politics which affects so many American Negroes is an indication of their satisfaction with the political system, and with the weak, essentially meaningless alternatives it usually presents to them. To assume that apathy is a sign of satisfaction in this case is to overlook the tragic history of the Negroes in America and the system of violent repression long used to deny them any entrance into the regular channels of democratic decision-making.

Students of race relations have concluded that hostile attitudes toward a racial group do not necessarily lead to hostile actions, and amicable feelings do not ensure amicable actions. Instead, “it is the social demands of the situation, particularly when supported by accepted


authority figures, which are the effective determinants of individual action. . . . "24 This insight might apply to other areas besides race relations. It suggests that a society's political culture, the general perceptions about the nature of authority and the prevailing expectations of significant reference groups, might be a major influence on the political behavior of the average citizen regardless of his own feelings of satisfaction or hostility. There have been sizable shifts in rates of political participation throughout American history which suggests that these rates are not rigidly determined. A recent analysis indicates that rates of voter participation are now lower than they were in the Nineteenth Century even though the population is now much better educated and the facilities for communication much better developed.25 Other studies indicate that there are marked differences in the political milieu of towns and cities which lead citizens of one area to exhibit much more cynicism and distrust of the political system than others.26 Although the studies showed no corresponding changes in feelings of political competence, cynical attitudes might inhibit many forms of participation and thus induce apathy.

Political apathy obviously has many sources. It may stem from feelings of personal inadequacy, from a fear of endangering important personal relationships, or from a lack of interest in the issues; but it may also have its roots in the society's institutional structure, in the weakness or absence of group stimulation or support, in the positive opposition of elements within the political system to wider participation; in the absence, in other words, of appropriate spurs to action, or the presence of tangible deterrents.27 Before the causes of apathy can be established with confidence much more attention must be directed to the role of the mass media. How are the perceptions of individual citizens affected by the version of reality they receive, either directly or indirectly, from television, the national wire services, and the public schools28—and how do these perceptions affect their motivations? Political scientists have also largely neglected to study the use of both legitimate and illegitimate sanctions and private intimidation to gain political ends. How do the activities of the police,29 social workers, or elements of organized crime affect the desires and the opportunities available for individual political participation?

Certainly the apparent calm of American politics is not matched by our general social life, which is marked by high crime rates, numerous fads and crazes, and much intergroup tension.30 One recent study showed that during the civil rights protests in Atlanta, Georgia, and Cambridge, Maryland, crime rates in the Negro communities dropped substantially.31 A finding of this kind suggests that there is some connection between these two realms of social conflict and that both may serve as outlets for individual distress and frustration. High crime (or suicide) rates and low rates of voting may very well be related;


27 For a brief survey of findings on this subject, see Milbrath, op. cit.; and for a clear, brief summary, see: Morris Rosenburg, "Some Determinants of Political Apathy," Public Opinion Quarterly, 18 (1954-55), 349-366. Also see David Apter (ed.), Ideology and Discontent (New York, 1964), especially chapters by Converse and Wolfinger, et al.

28 A major study of the influence of secondary schools on political attitudes is underway at the University of Michigan under the direction of M. Kent Jennings.

29 An extensive investigation of the role of the police and the courts in city politics is being conducted at Harvard University by James Q. Wilson.

30 It is very difficult to compare crime rates or other indications of social disorganization in the United States with those in other countries. For a discussion of some of the difficulties see: UNESCO 1963 Report on the World Social Situation (New York, 1963).

the former may represent "leakage" from the political system.\textsuperscript{32}

Once we admit that the society is not based on a widespread consensus, we must look at our loosely organized, decentralized political parties in a different light. It may be that the parties have developed in this way precisely because no broad consensus exists. In a fragmented society which contains numerous geographic, religious and racial conflicts, the successful politician has been the man adept at negotiation and bargaining, the man best able to play these numerous animosities off against each other, and thereby build \textit{ad hoc} coalitions of support for specific programs. Success at this delicate business of coalition building depends on achieving some basis for communication among the leaders of otherwise antagonistic groups and finding a formula for compromise. To create these circumstances sharp conflicts must be avoided; highly controversial, potentially explosive issues shunned. Controversy is shifted to other issues or the public authorities simply refuse to deal with the question, claiming that they have no legitimate jurisdiction in the case or burying it quietly in some committee room or bureaucratic pigeonhole.\textsuperscript{33}

In other words, one of the chief characteristics of our political system has been its success in suppressing and controlling internal conflict. But the avoidance of conflict, the suppression of strife, is \textit{not} necessarily the creation of satisfaction or consensus. The citizens may remain quiescent, the political system might retain its stability, but significant differences of opinion remain, numerous conflicts are unresolved and many desires go unfulfilled. The frustrations resulting from such deprivations can create conflict in other, non-political realms. Fads, religious revivals, or wild, anomic riots such as

\textsuperscript{32} For an excellent study of the Black Muslims which portrays the movement as a non-political outlet for the frustration and bitterness felt by many American Negroes see the study by an African scholar: E. V. Essien-Udom, \textit{Black Nationalism: A Search for an Identity in America} (Chicago, 1962).

\textsuperscript{33} Herbert Agar makes a similar analysis and argues for the retention of the system in \textit{The Price of Union}, (Boston, 1950). On page 680 he states:

The lesson which Americans learned [from the Civil War] was useful: in a large federal nation, when a problem is passionately felt, and is discussed in terms of morals, each party may divide within itself, against itself. And if the parties divide, the nation may divide; for the parties, with their enjoyable pursuit of power, are a unifying influence. Wise men, therefore, may seek to dodge such problems as long as possible. And the easiest way to dodge them is for both parties to take both sides.

those which occurred in the Negro ghettos of several large American cities during the summers of 1964 and 1965, phenomena not directly related to the achievement of any clearly conceived political goals, may be touched off by unresolved tensions left untended by the society’s political leaders.

The American political system is highly complex, with conflicting jurisdictions and numerous checks and balances. A large commitment in time and energy must be made, even by a well-educated citizen, to keep informed of the issues and personalities in all levels of government. Most citizens are not able or willing to pay this kind of cost to gain the information necessary for effective political participation. This may be especially true in a political system in which weak or unclear alternatives are usually presented to the electorate. For most citizens the world of politics is remote, bewildering, and meaningless, having no direct relation to daily concerns about jobs or family life. Many citizens have desires or frustrations with which public agencies might be expected to deal, but they usually remain unaware of possible solutions to their problems in the public sphere. This group within our political system are citizens only from the legal point of view. If a high degree of social solidarity and sense of community are necessary for true democratic participation, then these marginal men are not really citizens of the state. The polity has not been extended to include them.\textsuperscript{34}

For the elitist theorist widespread apathy is merely a fact of political life, something to be anticipated, a prerequisite for democratic stability. But for the classical democrat political apathy is an object of intense concern because the overriding moral purpose of the classical theory is to expand the boundaries of the political community and build the foundations for human understanding through participation by the citizens in the affairs of their government.

\textbf{III. Leaders and Followers}

While most elitist theorists are agreed in conceiving of the average citizen as politically passive and uncreative, there seems to be a difference of opinion (or at least of emphasis) over the likelihood of some irrational, anti-democratic outburst from the society's common men. Dahl does not dwell on this possibility. He seemingly conceives of \textit{homo civicus}, the aver-

\textsuperscript{34} For a study of several important factors affecting the degree of participation in American politics see: E. E. Schattschneider, \textit{The Semi-Sovereign People} (New York, 1960), especially chs. 5 and 6.
age citizen, as a man who consciously chooses
to avoid politics and to devote himself to the
pleasures and problems of his job and family:

Typically, as a source of direct gratifications
political activity will appear to homo cisticus as less
attractive than a host of other activities; and, as
a strategy to achieve his gratifications indirectly
political action will seem considerably less efficient
than working at his job, earning more money,
taking out insurance, joining a club, planning a
vacation, moving to another neighborhood or
city, or coping with an uncertain future in mani-
fold other ways.55

Lipset, on the other hand, seems much more
concerned with the danger that the common
man might suddenly enter the political system,
smashing democratic institutions in the process,
as part of an irrational, authoritarian political
force. He sees “profoundly anti-democratic
tendencies in lower class groups,”36 and he has
been frequently concerned in his work with
Hitler, McCarthy and other demagogic leaders
who have led anti-democratic mass movements.

Although there are obviously some important
differences of opinion and emphasis concerning
the political capacities of average citizens and
the relative security of democratic institutions,
the elitist theorists agree on the crucial im-
portance of leadership in insuring both the
safety and viability of representative govern-
ment. This set of basic assumptions serves as a
foundation for their explanation of change and
innovation in American politics, a process in
which they feel creative leadership plays the
central role.

Running throughout the work of these
writers is a vision of the “professional” politi-
cian as hero, much as he is pictured in Max
Weber’s essay, “Politics as a Vocation.” Dahl’s
Mayor Lee, Edward Banfield’s Mayor Daley,
Richard Neustadt’s ideal occupant of the
White House all possess great skill and drive,
and are engaged in the delicate art of persua-
sion and coalition building. They are actively
moving the society forward toward their own
goals, according to their own special vision. All
of them possess the pre-eminent qualities of
Weber’s ideal-type politician: “passion, a feel-
ing of responsibility, and a sense of propor-
tion.”57 As in Schumpeter’s analysis of capital-
ism, the primary source of change and innova-
tion in the political system is the “political
entrepreneur”; only such a leader can break
through the inherent conservatism of organiza-
tions and shake the masses from their habitual
passivity.

It is obvious that political leaders (espe-
cially chief executives) have played a very important
role in American politics, but it is also clear that
the American system’s large degree of internal
bargaining, the lack of many strong hierarchical
controls and its numerous checks and balances,
both constitutional and political, place power-
ful constraints on the behavior of political execu-
tives. American presidents, governors and
mayors usually find themselves caught in a web
of cross pressures which prevent them from
making bold departures in policy or firmly
attaching themselves to either side of a con-
troversy. The agenda of controversy, the list of
questions which are recognized by the active
participants in politics as legitimate subjects of
attention and concern, is very hard to change.

Just as it can be argued that the common
citizens have a form of indirect influence, so it
can also be argued that the top leaders of other
institutions in the society, such as the business
community, possess indirect influence as well.
As Banfield suggests in his study of Chicago,
the top business leaders have great potential
power: “if the twenty or thirty wealthiest men
in Chicago acted as one and put all their
wealth into the fight, they could easily destroy
or capture the machine.”38 The skillful politi-
cian, following Carl Friedrich’s “rule of antici-
pated reactions,”39 is unlikely to make pro-
posals which would unite the business com-
unity against him. The aspiring politician
learns early in his career, by absorbing the
folklore which circulates among the politically
active, which issues can and cannot be ex-
ploited successfully. It is this constellation of
influences and anticipated reactions, “the
peculiar mobilization of bias” in the commu-
nity, fortified by a general consensus of elites,
that determines the agenda of controversy.40

The American political system, above all

56 Lipset, op. cit., p. 121.
57 Hans Gerth and C. Wright Mills (eds.),
From Max Weber: Essays in Sociology (New York,

38 Edward Banfield, Political Influence (New
39 Carl Friedrich, Constitutional Government and
40 This point is made persuasively by Peter
Bachrach and Morton Baratz, “The Two Faces of
Power,” this Review, 56 (1962), 947–952. Also
see their “Decisions and Nondecisions: An
Analytical Framework,” this Review, 57 (1963),
632–642; and Thomas J. Anton, “Power, Plural-
ism and Local Politics,” Administrative Quarterly,
7 (1963), 425–457.
others, seems to be especially designed to frustrate the creative leader.

But as rigid and inflexible as it is, the political system does produce new policies; new programs and schemes are approved; even basic procedural changes are made from time to time. Of course, each major shift in public policy has a great many causes. The elitist theory of democracy looks for the principal source of innovation in the competition among rival leaders and the clever maneuvering of political entrepreneurs, which is, in its view, the most distinctive aspect of a democratic system. Because so many political scientists have worn the theoretical blinkers of the elitist theory, however, we have overlooked the importance of broadly based social movements, arising from the public at large, as powerful agents of innovation and change.

The primary concerns of the elitist theorists have been the maintenance of democratic stability, the preservation of democratic procedures, and the creation of machinery which would produce efficient administration and coherent public policies. With these goals in mind, social movements (if they have been studied at all) have usually been pictured as threats to democracy, as manifestations of “political extremism.” Lipset asserts that such movements typically appeal to the “disgruntled and psychologically homeless, to the personal failures, the socially isolated, the economically insecure, the uneducated, unsophisticated, and authoritarian persons at every level of the society.”

Movements of this kind throw the political system out of gear and disrupt the mechanisms designed to maintain due process; if the elites were overwhelmed by such forces, democracy would be destroyed. This narrow, antagonistic view of social movements stems from the elitist theorists’ suspicion of the political capacities of the common citizens, their fear of instability and their failure to recognize the elements of rigidity and constraint existing in the political system. But if one holds that view and at the same time recognizes the tendency of the prevailing political system to frustrate strong leaders, it becomes difficult to explain how significant innovations in public policy, such as the social security system, the Wagner Act, the Subversive Activities Control Act of 1950, or the Civil Rights Bill of 1964, ever came about.

During the last century American society has spawned numerous social movements, some of which have made extensive demands on the political system, while others have been highly esoteric, mystical, and apolitical. These movements arise because some form of social dislocation or widespread sense of frustration exists within the society. But dissatisfaction alone is not a sufficient cause; it must be coupled with the necessary resources and the existence of potential leadership which can motivate a group to take action designed to change the offending circumstances. Often such movements erupt along the margins of the political system, and they sometimes serve the purpose of encouraging political and social mobilization, of widening the boundaries of the polity.


Through movements such as the Negroes’ drive for civil rights, or the Midwestern farmers’ crusade for fair prices in the 1890’s, the Ku Klux Klan, or the “radical right” movements of the 1960’s, “pre-political” people who have not yet found, or only begun to find, a specific language in which to express their aspirations about the world” are given new orientation, confidence, knowledge, sources of information and leadership.

Social movements also serve, in Rudolf Heberle’s words, as the “creators and carriers of public opinion.” By confronting the political authorities, or by locking themselves in peaceful—or violent—conflict with some other element of the society, social movements provoke trials of strength between contending forces or ideas. Those trials of economic, political or moral strength take place in the court of public opinion and sometimes place enormous strain on democratic institutions and even the social fabric itself. But through such trials, as tumultuous as they may sometimes be, the agenda of controversy, the list of acceptable, “key” issues may be changed. In an effort to conciliate and mediate, the political leaders fashion new legislation, create unique regulatory bodies and strive to establish channels of communication and accommodation among the combatants.

Of course, members of the political elite may respond to the movement by resisting it, driving it underground or destroying it; they may try to co-opt the movement’s leaders by granting them privileges or by accepting parts of its program, or even by making the leaders part of the established elite; they may surrender to the movement, losing control of their offices in the political system in the process. The nature of the political leader’s response is probably a prime determinant of the tactics the movement will adopt, the kind of leadership that arises within it, and the ideological appeals it develops. Other factors might determine the response of the leadership, such as the existence of competing social movements with conflicting demands, the resources available to the political leaders to satisfy the demands of the movement, the social status of the participants in the movement, the presence of competing sets of leaders claiming to represent the same movement, and many other elements peculiar to each particular situation. In this process social movements may be highly disruptive and some institutions may be completely destroyed; the story does not always have a happy ending. But one major consequence (function, if you will) of social movements is to break society’s log jams, to prevent ossification in the political system, to prompt and justify major innovations in social policy and economic organization.

This relationship of challenge and response between the established political system and social movements has gone without much systematic study by political scientists. Sociologists have been concerned with social movements, but they have directed most of their attention to the causes of the movements, their “natural history,” and the relationship between leaders and followers within them. Historians have produced many case studies of social movements but little in the way of systematic

44 Hobsbawn, op. cit., p. 2.
46 American political scientists have not been sufficiently concerned with the role of violence in the governmental process. Among all the articles published in The American Political Science Review between 1906 and 1963, there was only one whose title contained the word “violence,” only one with the word “coercive” (it concerned India), and none with the word “force.” During the same period there were forty-nine articles on governmental reorganization and twenty-four on civil service reform. See Kenneth Janda (ed.), Cumulative Index to The American Political Science Review (Evanston, 1964). Efforts to retrieve this situation have begun in: Harry Eckstein (ed.), Internal War (New York, 1964).

47 Lewis Coser has discussed the role of conflict in provoking social change in his The Functions of Social Conflict (Glencoe: 1956); and in his “Social Conflict and the Theory of Social Change” British Journal of Sociology, 9 (1957) 197-207. See also Irving Louis Horowitz, “Consensus, Conflict and Cooperation: A Sociological Inventory,” Social Forces, 41 (1962), 177-188.
48 For an insightful and stimulating example, see Joseph Gusfield, Symbolic Crusade (Urbana, 1963), which makes an excellent analysis of the causes of the Temperance movement and changes in its leadership but makes only brief mention of the movement’s impact on the government and the responses of political leaders to its efforts.
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explanation. This would seem to be a fruitful area for investigation by political scientists. But this research is not likely to appear unless we revise our concept of the masses as politically inert, apathetic and bound by habitual responses. We must also shift our emphasis from theories which conceive of the "social structure in terms of a functionally integrated system held in equilibrium by certain patterned and recurrent processes," to theories which place greater emphasis on the role of coercion and constraint in the political system and which concentrate on the influences within society which produce "the forces that maintain it in an unending process of change." The greatest contribution of Marx to the understanding of society was his realization that internal conflict is a major source of change and innovation. One need not accept his metaphysical assumptions to appreciate this important insight.

IV. CONCLUSION

In a society undergoing massive social change, fresh theoretical perspectives are essential. Political theorists are charged with the responsibility of constantly reformulating the dogmas of the past so that democratic theory remains relevant to the stormy realities of Twentieth Century American society with its sprawling urban centers, its innumerable social conflicts, and its enormous bureaucratic hierarchies.

In restating the classical theory, however, contemporary political scientists have stripped democracy of much of its radical élan and have diluted its utopian vision, thus rendering it inadequate as a guide to the future. The elitist theorists generally accept the prevailing distribution of status in the society (with exceptions usually made for the American Negro), and find it "not only compatible with political freedom but even...a condition of it." They place great emphasis on the limitations of the average citizen and are suspicious of schemes which might encourage greater participation in public affairs. Accordingly, they put their trust in the wisdom and energy of an active, responsible elite.

Besides these normative shortcomings the elitist theory has served as an inadequate guide to empirical research, providing an unconvincing explanation of widespread political apathy in American society and leading political scientists to ignore manifestations of discontent not directly related to the political system. Few studies have been conducted of the use of force, or informal, illegitimate coercion in the American political system, and little attention has been directed to the great social movements which have marked American society in the last one hundred years.

If political science is to be relevant to society's pressing needs and urgent problems, professional students of politics must broaden their perspectives and become aware of new problems which are in need of scientific investigation. They must examine the norms that guide their efforts and guard against the danger of uncritically accepting the values of the going system in the name of scientific objectivity. Political scientists must strive for heightened awareness and self-knowledge; they must avoid rigid presumptions which diminish their vision, destroy their capacities for criticism, and blind them to some of the most significant social and political developments of our time.


51 Ralf Dahrendorf, Class and Class Conflict in Industrial Society (Stanford, 1959), p. 159.